## **Cabinet**



Title of Report:	Revenues Collection Performance and Write-Offs			
Report No:	CAB/SE/17/029			
Report to and date:	Cabinet	31 May 2017		
Portfolio holder:	Ian Houlder Portfolio Holder for Resources and Performance Tel: 01284 810074 Email: ian.houlder@stedsbc.gov.uk			
Lead officer:	Rachael Mann Assistant Director (Resources and Performance) Telephone: 01638 719245 Email: rachael.mann@westsuffolk.gov.uk			
Purpose of report:	To consider the current revenue collection performance and to consider writing off outstanding debts, as detailed in the exempt appendices.			
Recommendations:	It is RECOMME amounts detail Report No: CAI follows:  (1) Exempt A	NDED that the write-off of the led in the exempt appendices to B/SE/17/029, be approved, as Appendix 1: Business Rates £385,637.48; and		
Recommendations:	It is RECOMME amounts detail Report No: CAI follows:  (1) Exempt A totalling  (2) Exempt A	NDED that the write-off of the led in the exempt appendices to B/SE/17/029, be approved, as Appendix 1: Business Rates		
Recommendations:  Key Decision:  (Check the appropriate box and delete all those that do not apply.)	It is RECOMME amounts detail Report No: CAI follows:  (1) Exempt totalling  (2) Exempt Housing	NDED that the write-off of the led in the exempt appendices to B/SE/17/029, be approved, as  Appendix 1: Business Rates £385,637.48; and  Appendix 2: Overpayment of Benefit totalling £8,590.96  Cision and, if so, under which		
Key Decision:  (Check the appropriate box and delete all those that do not apply.)  The decisions made as 48 hours and cannot in the second se	It is RECOMME amounts detail Report No: CAI follows:  (1) Exempt A totalling  (2) Exempt A Housing  Is this a Key Deadefinition? Yes, it is a Key In No, it is not a Key be actioned until to the action to th	NDED that the write-off of the led in the exempt appendices to B/SE/17/029, be approved, as  Appendix 1: Business Rates £385,637.48; and  Appendix 2: Overpayment of Benefit totalling £8,590.96  Cision and, if so, under which		
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Implications:				
Are there any <b>financial</b> implications?		Yes ⊠ No □		
If yes, please give details		• See paragraphs 3.1 to 3.3		
Are there any <b>staffing</b> implications?		Yes □ No □		
If yes, please give details		•		
Are there any <b>ICT</b> implications? If		Yes □ No ⊠		
yes, please give details		•		
Are there any <b>legal and/or policy</b>		Yes ⊠ No □		
implications? If yes, please give		The recovery procedures followed		
details		have been previously agreed;		
		writing off uncollectable debt		
		allows staff to focus recovery		
		action on debt which is recoverable.		
Are there any <b>equality</b> implications?		Yes ⊠ No □		
If yes, please give details		<ul> <li>The application of predetermined</li> </ul>		
		recovery procedures ensures that		
		everybody is treated consistently.		
		<ul> <li>Failure to collect any debt impacts</li> </ul>		
			evels of service	
		1	e levels of charges.	
			emedies are used to bbt before write off is	
		considered.	bt before write on is	
		<ul><li>The provision of services by the</li></ul>		
		Council applies to everyone in the		
		area.		
Risk/opportunity assessment:		(potential hazards or opportunities affecting		
Risk area Inherent level of		corporate, service or p	Residual risk (after	
RISK di ed	risk (before	Controls	controls)	
	controls)		661161616)	
Debts are written off	Medium	Extensive recovery	Low	
which could have		procedures are in		
been collected.		place to ensure that all possible		
		mechanisms are		
		exhausted before a		
		debt is written off.		
Ward(s) affected:		All wards are affected.		
Background papers:		None		
(all background papers are to be				
published on the website and a link				
included)		<u> </u>		
Documents attached:		<b>Exempt Appendix 1:</b> Business Rates £385,637.48		
		<b>Exempt Appendix 2:</b> Overpayment		
		of Housing Benefit £8,590.96		
		or reading benefit 20,000.00		

## 1. Key issues and reasons for recommendations

- 1.1 The Revenues Section collects outstanding debts in accordance with either statutory guidelines or Council agreed procedures.
- 1.2 When all these procedures have been exhausted the outstanding debt is written off using the delegated authority of the Head of Resources and Performance for debts up to £2,499.99 or by Cabinet for debts over £2,500.00.
- 1.3 It is best practice to monitor the recovery procedures for outstanding debts regularly and, when appropriate, write off irrecoverable debts.
- 1.4 Provision for irrecoverable debts is included both in the Collection Fund and the General Fund and writing off debts that are known to be irrecoverable ensures that staff are focussed on achieving good collection levels in respect of the recoverable debt.

## 2. Alternative options

- 2.1 The Council currently uses the services of the ARP Enforcement Agency to assist in the collection of business rates and Council Tax and also has on line tracing facilities. It is not considered appropriate to pass the debts on to another agency.
- 2.2 It should be noted that in the event that a written-off debt become recoverable, the amount is written back on, and enforcement procedures are re-established. This might happen, for example, if someone has gone away with no trace, and then they are unexpectedly 'found' again, through whatever route.

## 3. Financial implications and collection performance

- 3.1 Provision is made in the accounts for non recovery but the total amounts to be written off are as follows with full details shown in Exempt Appendices 1 and 2.
- 3.2 As at 31 March 2017, the total National Non Domestic Rates (NNDR) billed by Anglia Revenues Partnership on behalf of St Edmundsbury Borough Council (as the billing Authority) is just over £49.6 million per annum. The collection rate as at 31 March 2017 was 98.11% against a profile of 98.46%.
- 3.3 As at 31 March 2017, the total Council Tax billed by Anglia Revenues
  Partnership on behalf of St Edmundsbury Borough Council (includes the County,
  Police and Parish precept elements) is £57 million per annum. The collection
  rate as at 31 March 2017 was 98.26% against a profile target of 98.29%